



How to expose 'Agile imposters'

- 'Hard' and 'soft' agile competencies in demand
- What does an organization do to qualify your agile competencies during the hiring process?
- How can you assess the agile maturity and agile ambition of a team and an organization during an employment process



TimeWork

- **Candidate centric**
- **End-to-end recruiting**
- **High involvement**

TimeWork 2017



IT-branchens Karrierepartner



Scrum Washing!

TimeWork 2017



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'Hard' competencies in demand

- **Technical competencies**
- **Experience**
- **Certifications**
- **Any type of formal qualification**



'Soft' competencies in demand

- **People who collaborate**
- **People who ask for help**
- **People who are open to feedback**
- **People who do not let the perfect be the enemy of good**
- **Adaptable people**
- **People willing to work outside their expertise**



To assess Organizational Maturity

ORGANIZATIONS CAN ACHIEVE MORE

Although 44% of respondents stated that they were extremely knowledgeable regarding agile development practices, 80% said their organization was at or below a "still maturing" level.

'The State of Agile - 11th Annual Report, April 2017'



Which questions would you ask?

Which questions would you ask during an employment process to assess the 'state of agile' of a team/company?



Three questions to ask

1. **Why have you adopted agile/why do you want agile change (What is your 'Agile vision')?**
2. **Who is the sponsor?**
3. **Can I meet the team/team members**



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Don't be a stranger

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